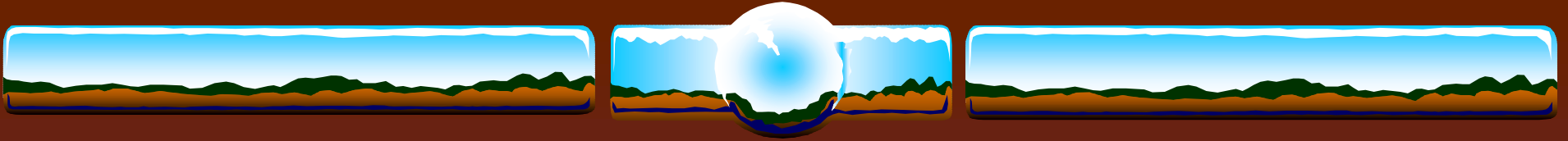


# ***THE DECENTRALIZATION PROCESS IN TANZANIA***

## ***INTRODUCTION***

- ❖ ***HISTORICAL OVERVIEW***
- ❖ ***ROLE OF CIVIL SECTOR***
- ❖ ***ROLE OF LOCAL GOVERNMENT AUTHORITIES***

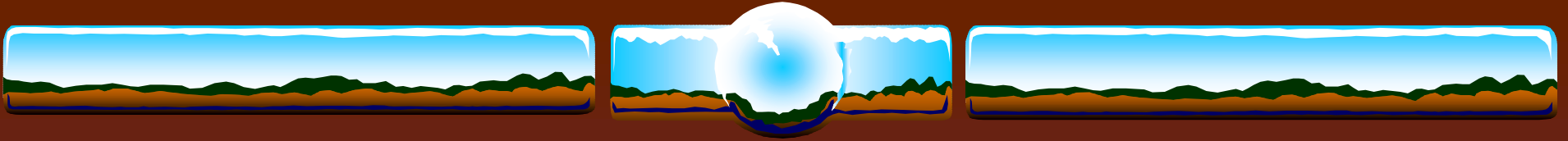


# *HISTORICAL OVERVIEW*

## *DECENTRALIZATION IN TANZANIA: SOCIAL POLITICAL & ECONOMIC CHANGE*

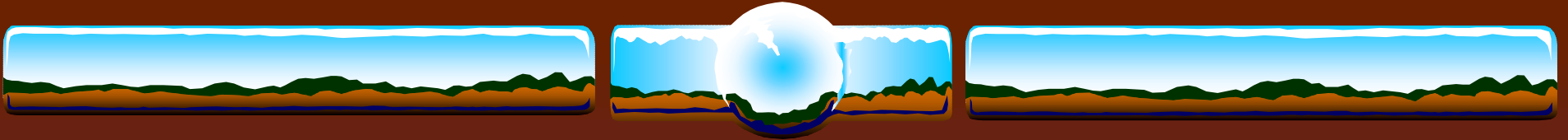
### *ECONOMIC DEVELOPMENT:*

- ❖ *PEOPLE-CENTERED*
- ❖ *EXPANDED BASIC SOCIAL SERVICES*
- ❖ *ECONOMIC RECESSION DURING EARLY-MID 1980S*
- ❖ *TRANSITION FROM "UJAMAA" TO OPEN ECONOMY*
- ❖ *STRUCTURAL ADJUSTMENT*
- ❖ *ECONOMIC GAINS e.g. INFLATION 4.5% GROWTH 6%*
- ❖ *POVERTY STILL GROWING, ESTIMATED AT 56%*
- ❖ *INCREASED CIVIL SOCIETY ROLE*



# *LOCAL GOVERNMENT IN TANZANIA*

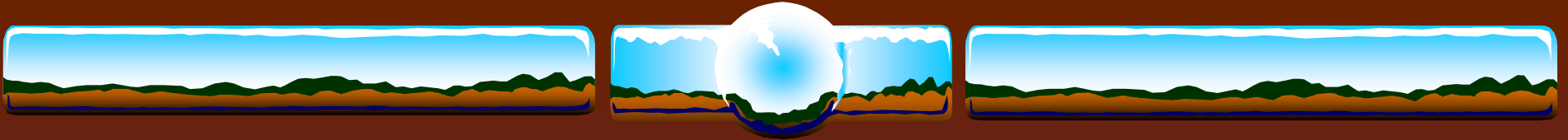
- ❖ *CHEQUERED HISTORY*
- ❖ *1972-82 DECENTRALIZATION PROGRAMME*
- ❖ *LG SYSTEM REINTRODUCTION*
- ❖ *CONSTITUTION MANDATE AND OBLIGATIONS OF LGS*
- ❖ *PROBLEMS OF REINTRODUCED LG SYSTEM*
- ❖ *LOCAL GOVERNMENT REFORM AGENDA*
- ❖ *POLICY PAPER*



# *DECENTRALIZATION BY DEVOLUTION*

## *LOCAL GOVERNMENT SYSTEM*

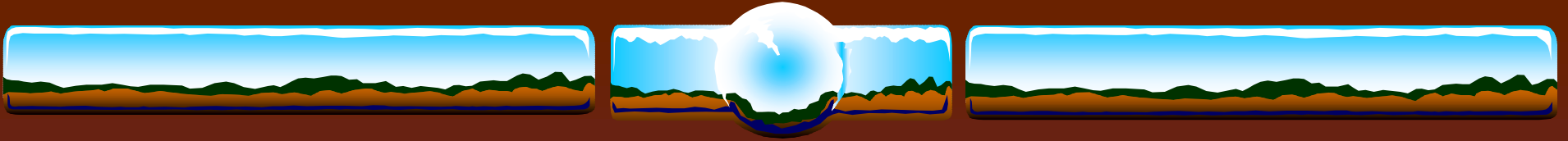
- ❖ 22 URBAN & 92 RURAL DISTRICT COUNCILS*
- ❖ 10,638 VILLAGE COUNCILS*
- ❖ WARD, MITAA & KITONGOJI*
- ❖ COMMITTEES*



# *LOCAL GOVERNMENT REFORM PROGRAMME*

## *KEY POLICY AREAS*

- ❖ POLITICAL, FINANCIAL & ADMINISTRATIVE  
DECENTRALIZATION*
- ❖ CHANGED CENTRAL/LOCAL RELATIONS*
- ❖ DECENTRALIZED SERVICE DELIVERY*
- ❖ GOOD GOVERNANCE AND PUBLIC  
PARTICIPATION*
- ❖ PRINCIPLE OF SUBSIDIARY*



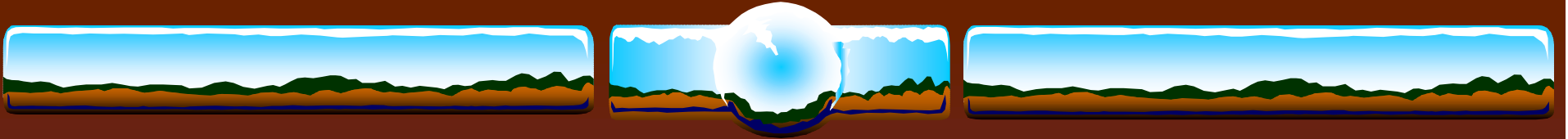
# *LGRP GOAL & PURPOSE*

## *GOAL*

*REDUCTION OF PROPORTION OF TANZANIANS LIVING IN  
POVERTY*

## *PURPOSE*

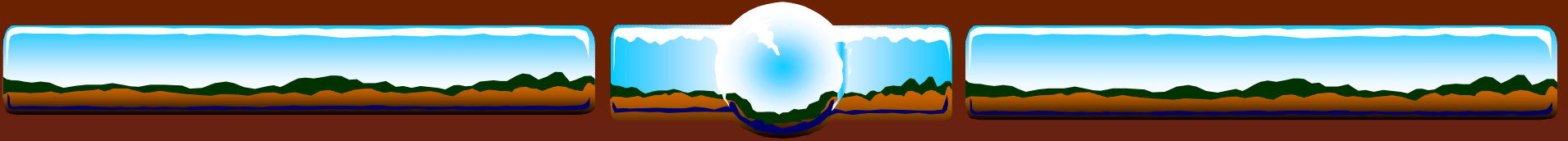
*IMPROVE QUALITY, ACCESS AND EQUITABLE PUBLIC  
SERVICE DELIVERY PARTICULARLY TO THE POOR,  
PROVIDED THROUGH REFORMED AUTONOMOUS  
LOCAL GOVERNMENT AUTHORITIES*



# *IMPLEMENTATION FROM 2000 IN 38 LGAS*

## KEY OUTCOME AREAS

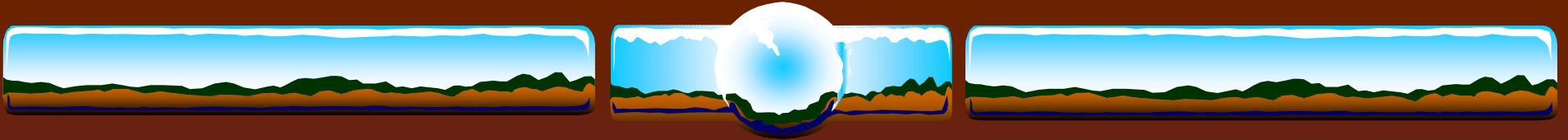
- ❖ GOVERNANCE
- ❖ FINANCE
- ❖ RESTRUCTURING
- ❖ HUMAN RESOURCE DEVELOPMENT
- ❖ LEGAL
- ❖ COORDINATION
- ❖ PO-RALG



# *ACHIEVEMENTS*

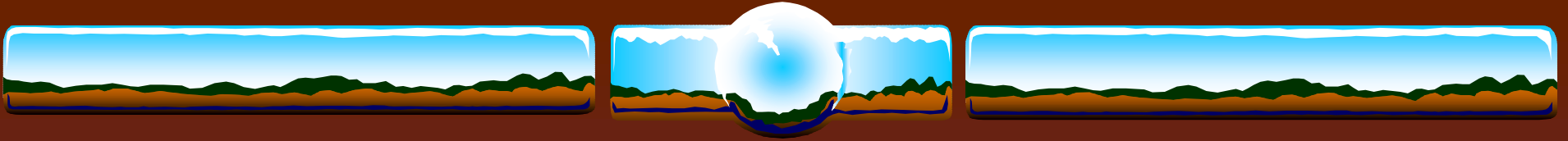
- ❖ *CLEAR POLICY, HIGH LEVEL SUPPORT*
- ❖ *LEGISLATION AND REGULATIONS*
- ❖ *INFORMATION*
- ❖ *REGIONAL ADMINISTRATION  
RESTRUCTURED*
- ❖ *38 LGA PROGRESSING RESTRUCTURING*
- ❖ *CAPACITY BUILDING / TRAINING*
- ❖ *FISCAL DECENTRALISATION PROGRESS*
- ❖ *ATTITUDINAL CHANGE*





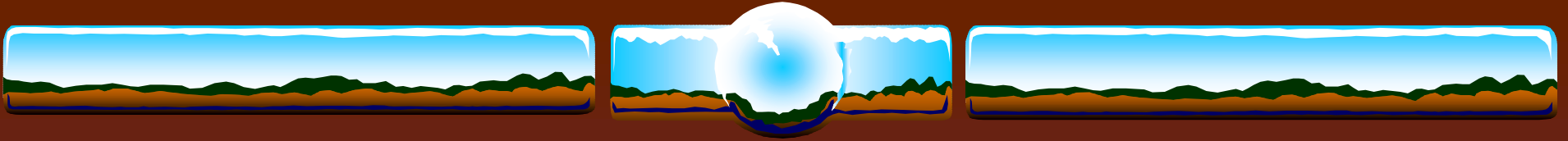
# *RECENT DEVELOPMENTS IN LGRP*

- ❖ *JOINT REVIEW 2001*
- ❖ *MEDIUM TERM PLAN AND BUDGET 2002  
– 2005*
- ❖ *CONCENTRATION ON PRE-REQUISITES  
– FISCAL  
DECENTRALISATION, HUMAN  
RESOURCE AUTONOMY AND LEGAL  
HARMONISATION*



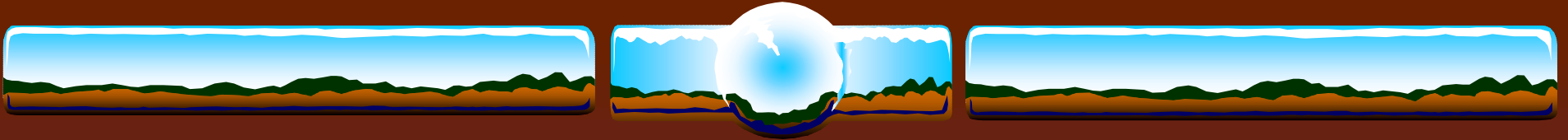
# *LESSONS LEARNT*

- ❖ *RESISTANCE TO CHANGE*
- ❖ *NEED FOR SERIOUS, TOP POLITICAL COMMITMENT*
- ❖ *STAKEHOLDER SUPPORT*
- ❖ *DEMAND FROM PUBLIC*
- ❖ *AWARENESS CREATION*
- ❖ *LONG TERM PROCESS*
- ❖ *CAPACITY BUILDING ESSENTIAL*



# CHALLENGES

- ❖ *POOR PERFORMANCE BY LGAS (DSM EXPERIENCE)*
- ❖ *NEED FOR GOOD GOVERNANCE BY LGAS*
- ❖ *SHIFTING POWERS AND RESOURCES IS DIFFICULT*
- ❖ *FISCAL DECENTRALISATION IS DIFFICULT – CAPACITY BUILDING SLOW*
- ❖ *INVOLVING STAKEHOLDERS E.G. ALAT*
- ❖ *OTHER CHALLENGES, E.G POVERTY, HIV/AIDS,*



# *LOCAL GOVERNMENT REFORM*

## *PRIMARY FOCUS:*

- ❖ *PRO-POOR SERVICE DELIVERY*

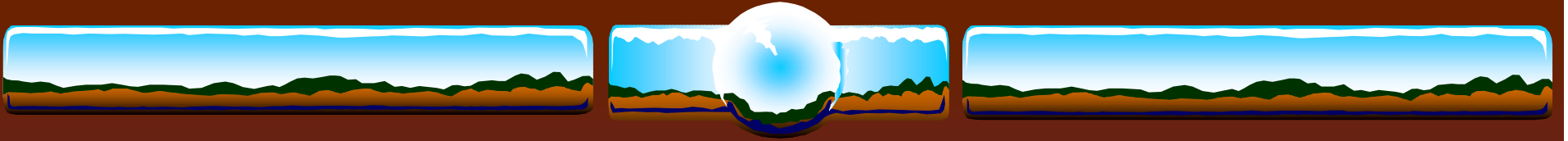
## *KEY POLICY AREAS*

- ❖ *POLITICAL DECENTRALIZATION*
- ❖ *FINANCIAL DECENTRALIZATION*
- ❖ *ADMINISTRATIVE DECENTRALIZATION*



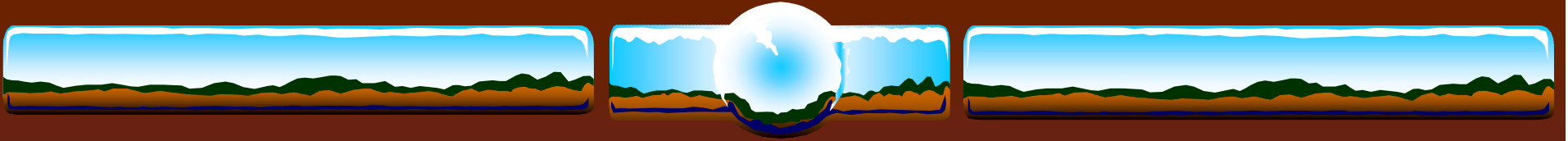
# VISION

- ❖ *DEMOCRATIC INSTITUTIONS*
- ❖ *INCREASED AUTONOMY*
- ❖ *EFFECTIVE LOCAL GOVERNMENT INSTITUTIONS*
- ❖ *ENHANCED TRANSPARENCY AND ACCOUNTABILITY*
- ❖ *ENHANCED PUBLIC PARTICIPATION*



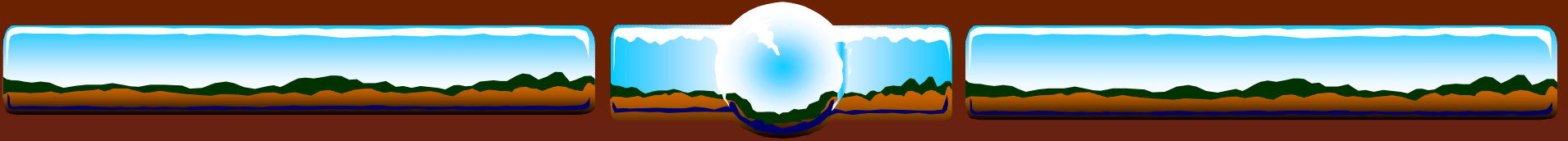
# *ROLE OF CIVIL SOCIETY*

- ❖ *COOPERATION IN DEVELOPMENT PROCESS*
- ❖ *PARTICIPATION IN SERVICE DELIVERY*



# CONSTRAINTS

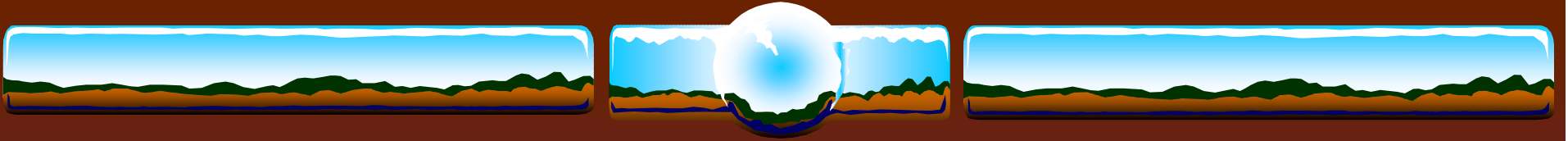
- ❖ *CAPACITY GAPS IN LGAS*
- ❖ *RESOURCE DEFICIENCIES*
- ❖ *RESISTANCE TO CSO INCLUSION*
- ❖ *DIFFERENCES IN ORGANIZATIONAL ETHOS*



# *INTERVENTIONS*

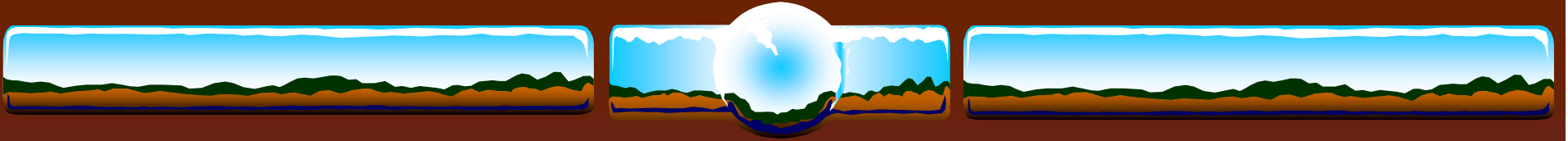
- ❖ *CAPACITY BUILDING FOR LGAS*
- ❖ *ENHANCED TECHNICAL AND FINANCIAL ASSISTANCE POOR & VULNERABLE*
- ❖ *ENHANCED CSO INVOLVEMENT IN PLANNING & PRIORITY SET UP PROCESS*
- ❖ *JOINT ACTION WITH CSOS IN TARGETTING MARGINALIZED/VULNERABLE GROUPS*
- ❖ *COMMUNICATIONS CAPACITY BUILDING FOR POVERTY REDUCTION PLANNING*





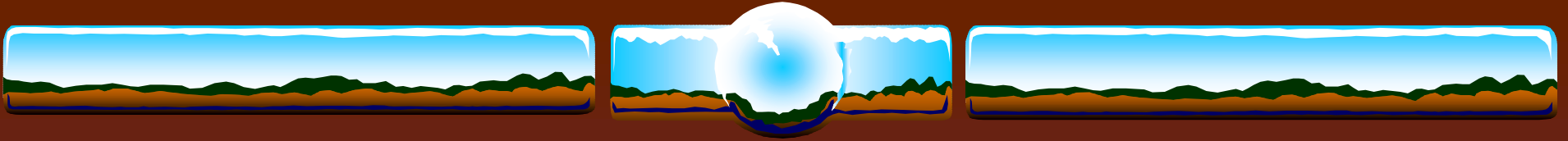
# *CHALLENGES*

- ❖ *ABILITY OF LGAS TO SENSITISE CIVIL SOCIETY TO PARTICIPATE IN DEVELOPMENTAL PROCESS*
- ❖ *CAPACITY BUILDING FOR LGAS AND OTHER ACTORS FOR EFFECTIVE JOINT LOCAL ACTION*



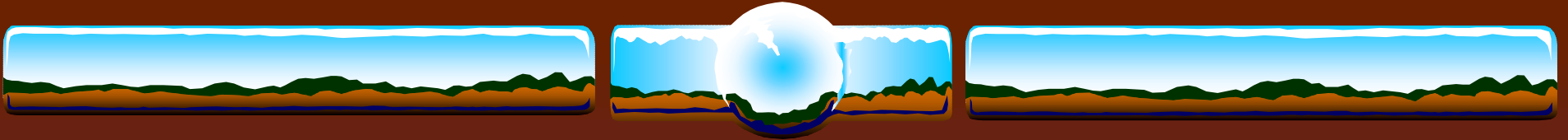
# LGA ROLE IN ECONOMIC POLICY MAKING

- ❖ *GUIDING PRINCIPLES*
- ❖ *SERVICE PROVISION*



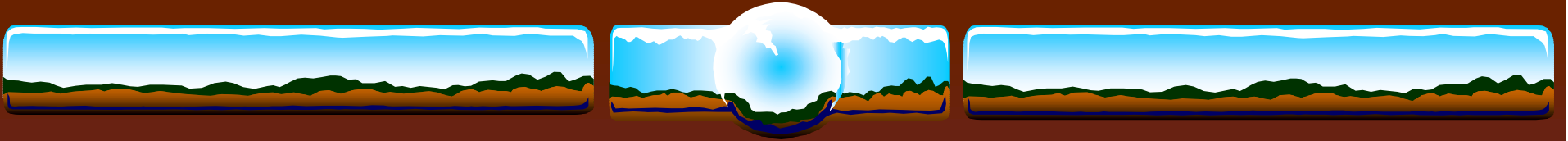
# *CONSTITUTIONAL & LEGAL CONTEXT*

- ❖ *SOVEREIGNTY OF THE PEOPLE*
- ❖ *GOVERNMENT'S ACCOUNTABILITY TO  
THE PEOPLE*
- ❖ *PARTICIPATION OF THE PEOPLE IN  
AFFAIRS OF GOVERNMENT*
- ❖ *ESTABLISHMENT AND MANDATE OF LGAS*



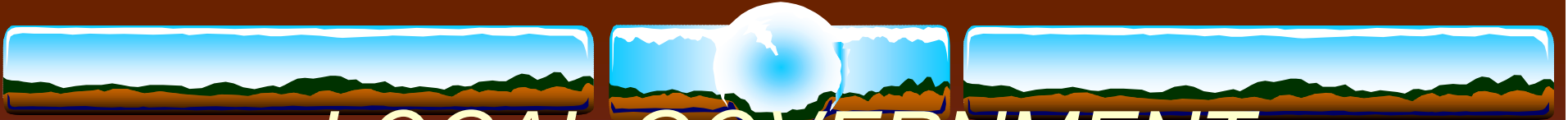
# *POLICY MAKING AND BUDGETARY PROCESS*

- ❖ *COUNCILS: HIGHEST POLITICAL AUTHORITIES  
IN THEIR AREAS OF JURISDICTION*
- ❖ *CENTRAL –LOCAL RELATIONS*
- ❖ *POWERS OF LGAS TO FORMULATE LOCAL  
POLICIES*
- ❖ *ENTRY POINTS OF CIVIL SOCIETY:*
  - ❖ *COMMUNITY-LEVEL MEETINGS*
  - ❖ *PUBLIC HEARINGS*
  - ❖ *CONTRACTS WITH ELECTED  
REPRESENTATIVES*



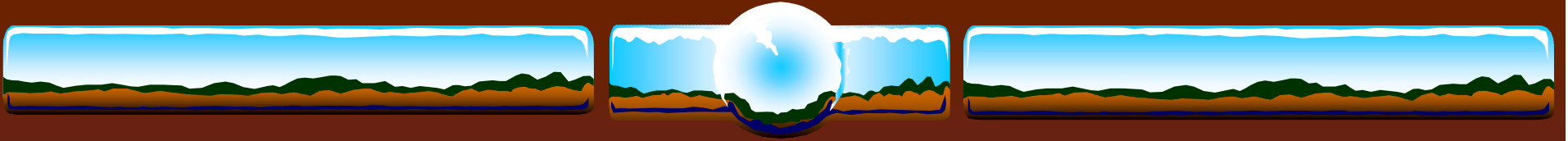
# *SPECIFIC FUNCTIONS*

- ❖ *BASIC EDUCATION*
- ❖ *BASIC HEALTH CARE*
- ❖ *LOCAL ROADS*
- ❖ *LOCAL WATER SUPPLY*
- ❖ *AGRICULTURAL EXTENSIONS*
- ❖ *LOCAL ADMINISTRATION*
- ❖ *OTHER LOCAL SERVICES*



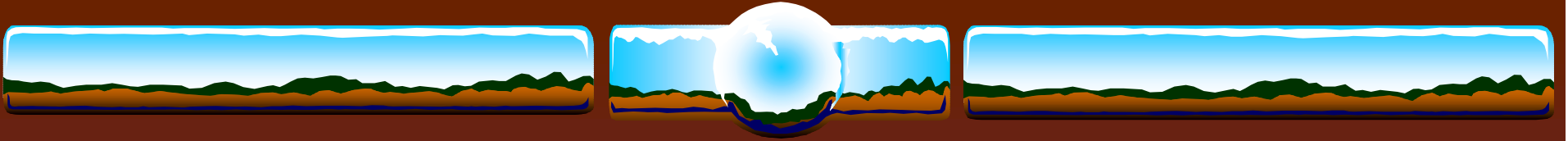
# *LOCAL GOVERNMENT EXPENDITURE RESPONSIBILITIES*

- ❖ *BASIC FUNCTIONS*
- ❖ *PEACE, ORDER AND GOOD GOVERNANCE*
- ❖ *SOCIAL WELFARE AND ECONOMIC WELLBEING*
- ❖ *ECONOMIC AND SOCIAL DEVELOPMENT*



# *LOCAL GOVERNMENT REVENUE SOURCES*

- ❖ *OWN SOURCES*
- ❖ *SHARED REVENUES*
- ❖ *DONOR SOURCES*
- ❖ *INTERGOVERNMENTAL GRANTS*
- ❖ *OTHER RESOURCES FLOWS*

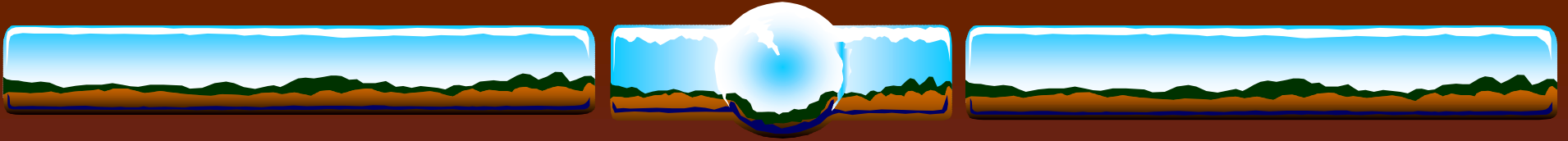


# *ROLE OF LOCAL ACTORS*

## *LOCAL GOVERNMENT AUTHORITIES*

- ❖ *TAXATION POWERS*
- ❖ *APPROVAL OF BUDGET*





# CONSTRAINTS

- ❖ *TOP-DOWN POLICY FORMULATION PROCESS*
- ❖ *CSO NOT ADEQUATE SENSITIZED*
- ❖ *SIDE-STEPPING OF CSOS*
- ❖ *LIMITED CAPACITY ON THE PART OF THE POOR/MARGINALIZED GROUP*
- ❖ *RESOURCE GAPS AT GRASSROOTS LEVELS*
- ❖ *LACK OF MECHANISM FOR CONTINUOUS DIALOGUE WITH CIVIL SOCIETY*